



# Town of Cobourg Asset Management Plan (Non-core Assets)

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Presentation to Council

June 26, 2024

# Introduction

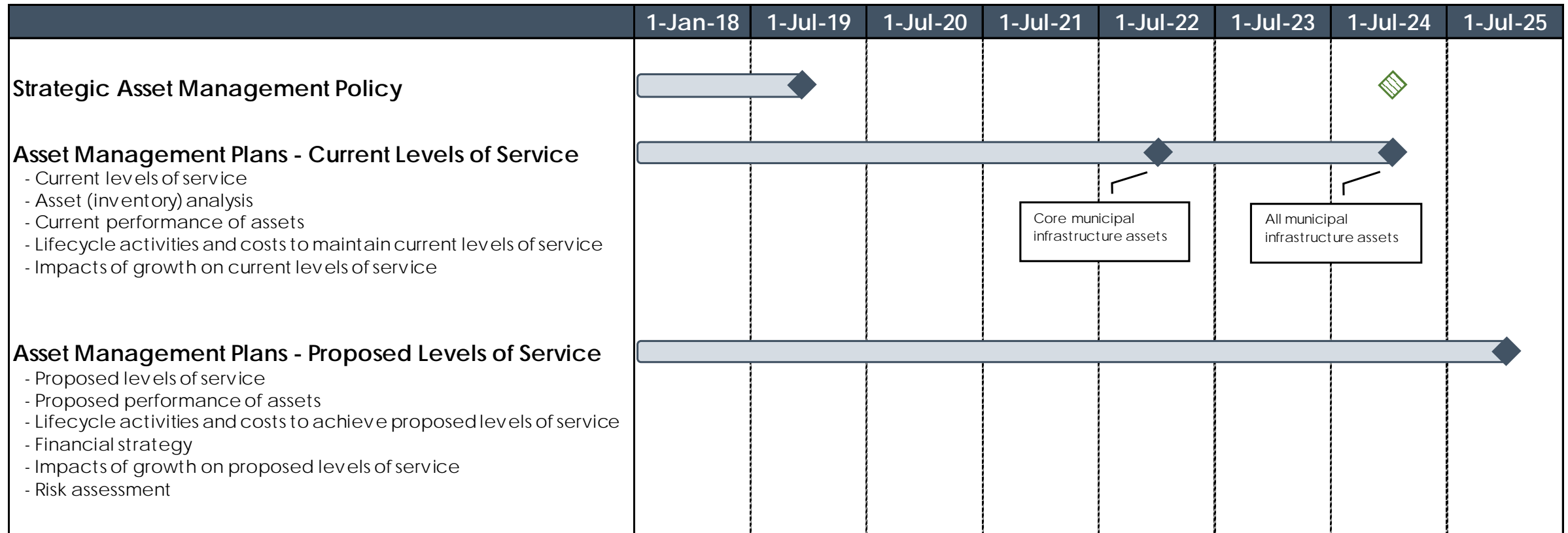
## Asset Management Plan



- Watson & Associates Economists Ltd. (Watson) was retained to assist the Town of Cobourg (Town) with the development of an asset management plan for the Town's non-core assets.
- The goals of this AMP are:
  - Develop a better understanding of the Town's existing non-core assets
  - Develop a Levels of Service framework for tracking performance and setting future targets
  - Bring the Town into compliance with the next phase of O. Reg. 588/17 (July 1, 2024 requirements)

# Ontario Regulation 588/17

## Asset Management Planning for Municipal Infrastructure



Deadline for completion



Update

# AMP Development

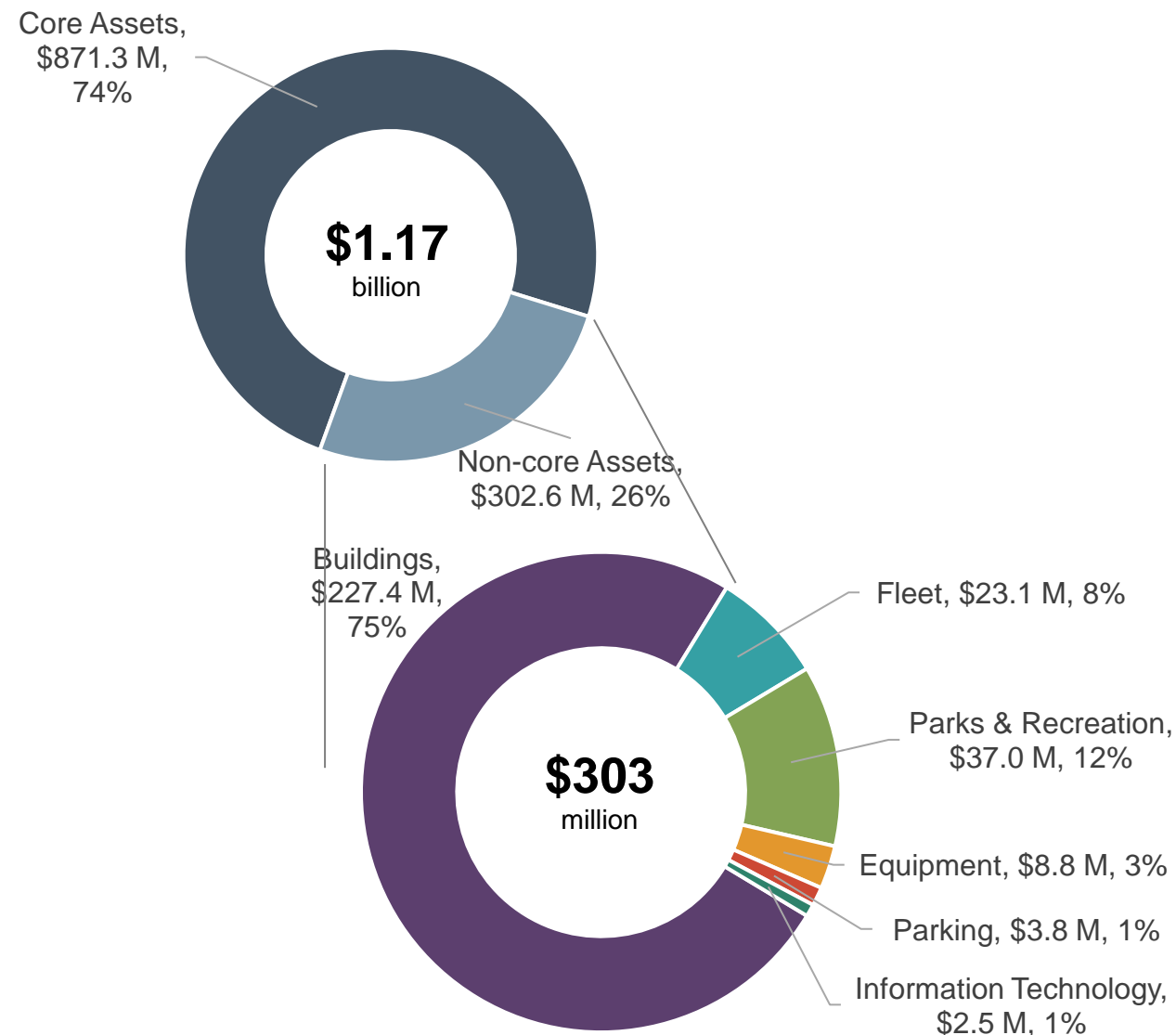
## A phased approach



Phase 1	Phase 2	Phase 3
<p>AMP for <u>core</u> infrastructure assets that includes the following:</p> <ul style="list-style-type: none"><li>• Summary information on core infrastructure assets</li><li>• Current levels of service being provided by core infrastructure assets;</li><li>• Summary of lifecycle management strategies</li><li>• 10-year forecast of lifecycle activities related to core infrastructure assets to maintain current levels of service; and</li><li>• Annual funding targets</li></ul> <p><b>Completed April 2022 (stormwater), June 2022 (all other core assets)</b></p>	<p>AMP for <u>non-core</u> infrastructure assets that includes the following:</p> <ul style="list-style-type: none"><li>• Summary information on non-core infrastructure assets</li><li>• Current levels of service being provided by non-core infrastructure assets</li><li>• 10-year forecast of lifecycle activities related to non-core infrastructure assets to maintain current levels of service</li></ul> <p><b>Due July 1, 2024</b></p>	<p>AMP for <u>all</u> infrastructure assets that includes the following:</p> <ul style="list-style-type: none"><li>• Establishment of proposed levels of service</li><li>• 10-year forecast of lifecycle activities related to all infrastructure assets to achieve the proposed levels of service</li><li>• Annual funding targets</li><li>• Financial strategy that outlines how the Municipality plans to support the forecast of lifecycle activities and long-term lifecycle funding requirements</li></ul> <p><b>Completed April 2022 (stormwater) Due July 1, 2025 (all other assets)</b></p>

# Asset Management Plan Highlights

# Asset Overview



Asset Class	Description	Replacement Cost (2024\$)
Buildings	64 buildings spanning approximately 470,000 ft²	\$227,400,000
Fleet	116 fleet assets supporting 13 departments	\$23,100,000
Parks and Recreation	Playground equipment, sports fields and courts, waterfront infrastructure, docks, etc.	\$37,000,000
Equipment	1,600 individual pieces of equipment comprising mowers, pumps, transit shelters, generators, trailers, etc.	\$8,800,000
Parking	Parking spaces (in lots), Pay & Display machines, etc.	\$3,800,000
Information Technology	Software, computers, monitors, projectors, printers, security systems, servers, etc.	\$2,500,000
<b>Total</b>		<b>\$302,600,000</b>

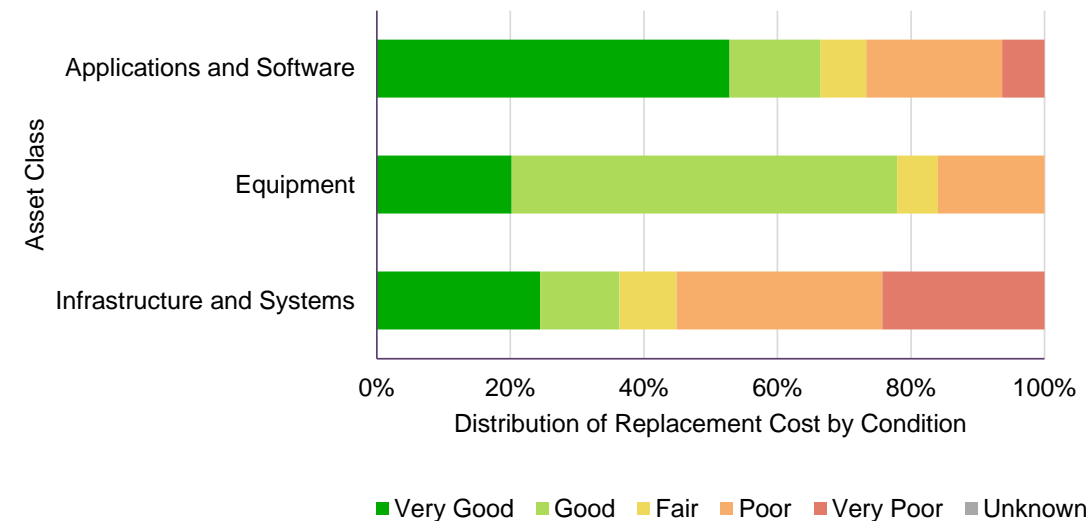
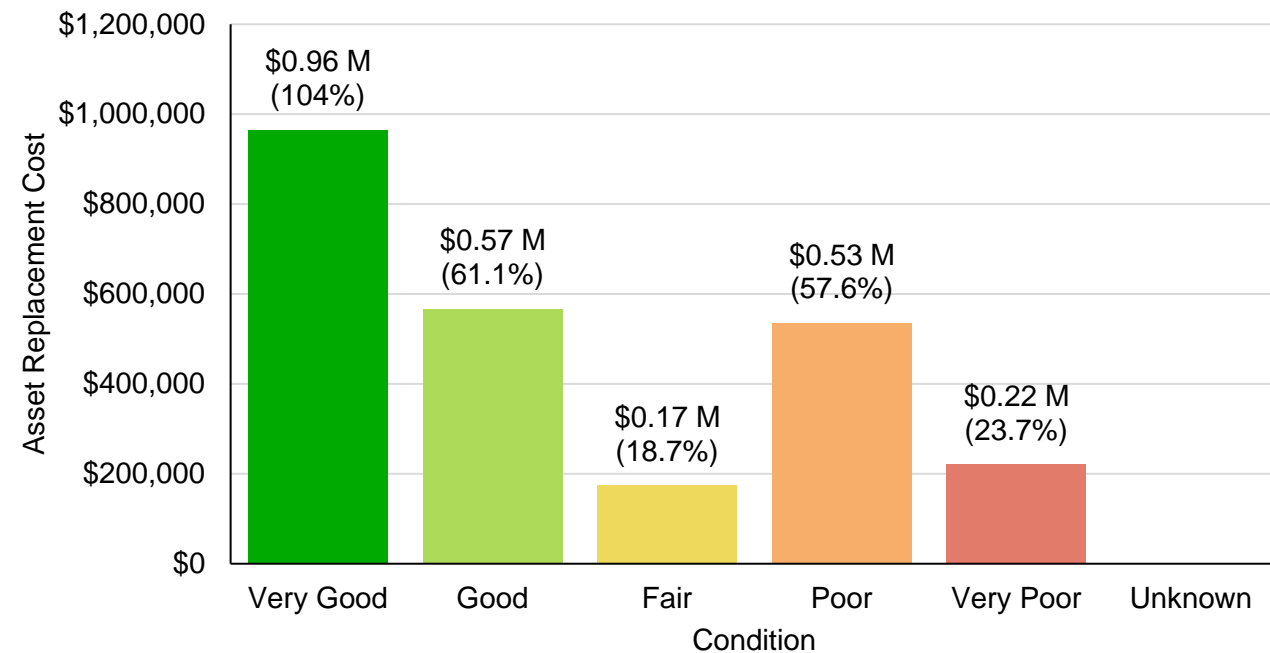
# Asset Condition



Asset Class	Approach to Condition Assessment
Buildings	Formal condition assessments were completed for some of the Town's facilities by CIMA+. For other facilities, Town staff assigned an overall condition rating on a scale of 1 (Very Good) to 5 (Very Poor).
Parks and Recreation	Parks and Recreation assets were assessed by Town staff using a 5-point condition rating scale.
Fleet, Equipment, Parking, Information Technology	Condition ratings assigned based on age relative to useful life (ULC%)

# Asset Condition

## Information Technology

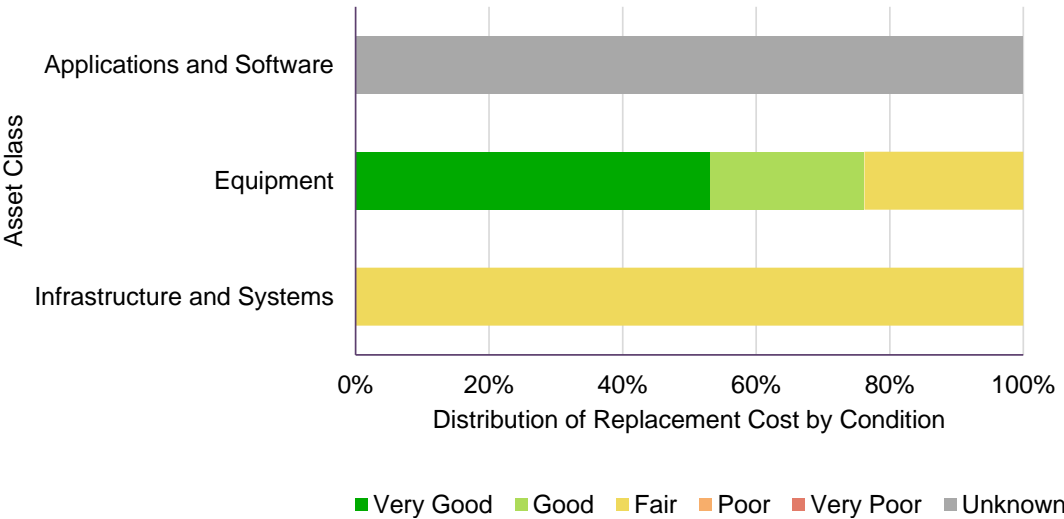
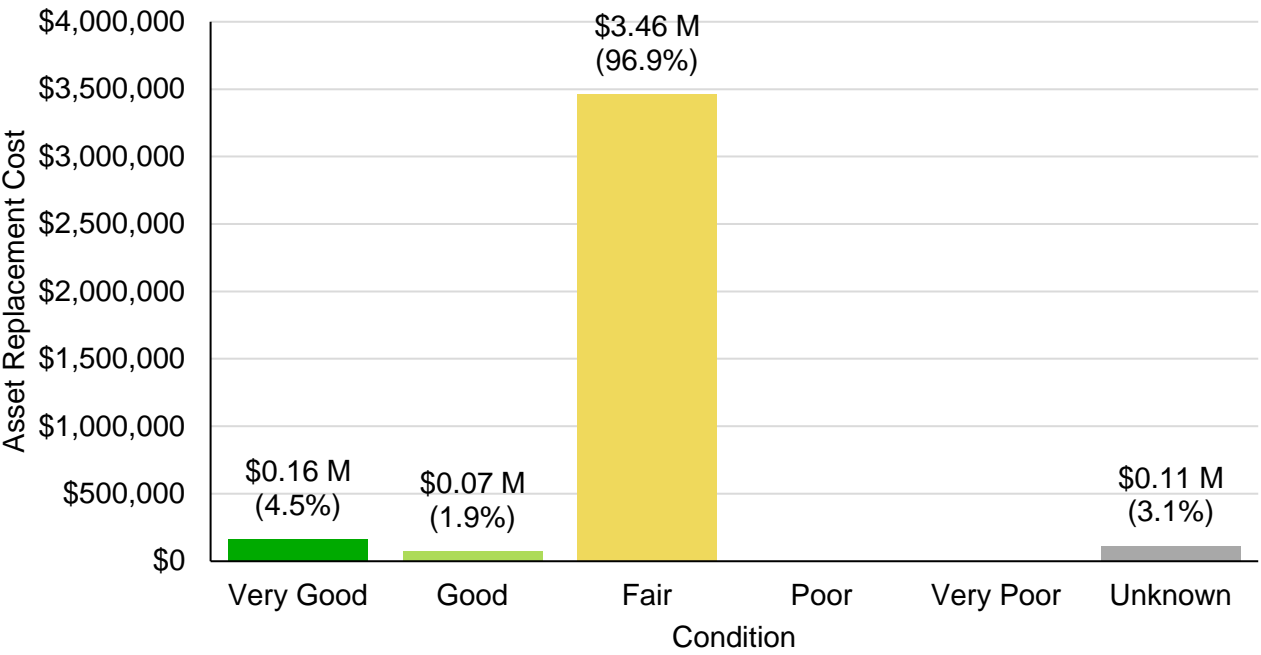


ULC%	Condition State
0% ≤ ULC% ≤ 45%	Very Good
45% < ULC% ≤ 90%	Good
90% < ULC% ≤ 100%	Fair
100% < ULC% ≤ 125%	Poor
125% < ULC%	Very Poor



# Asset Condition

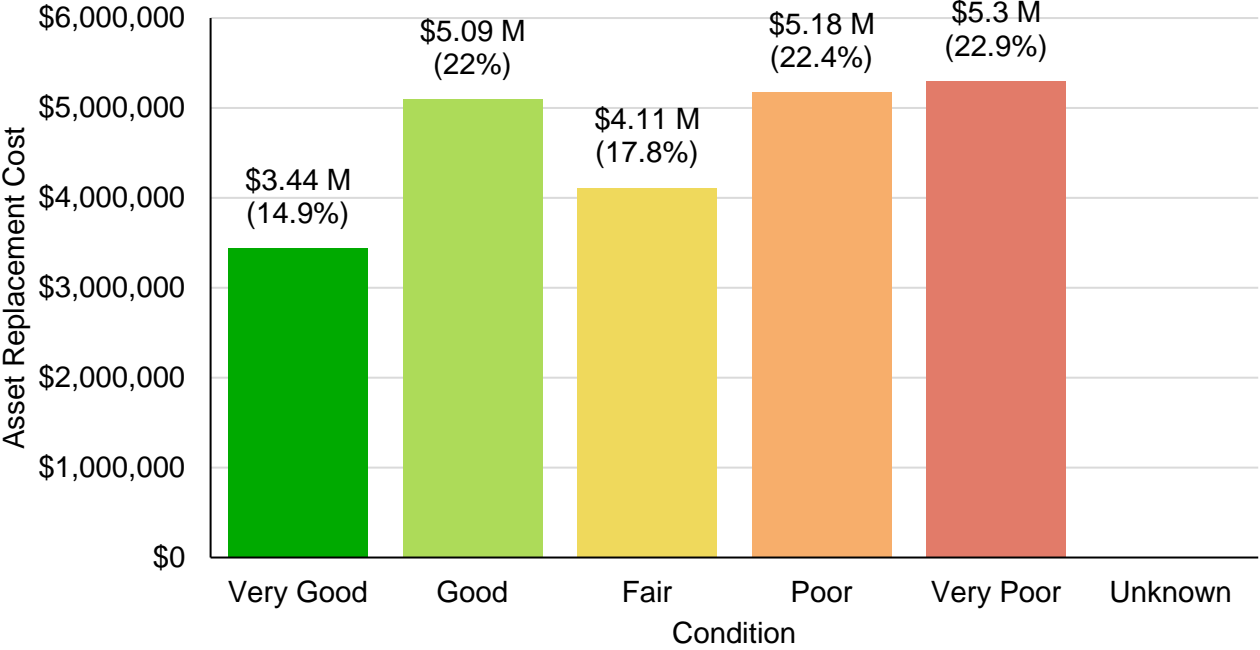
## Municipal Parking



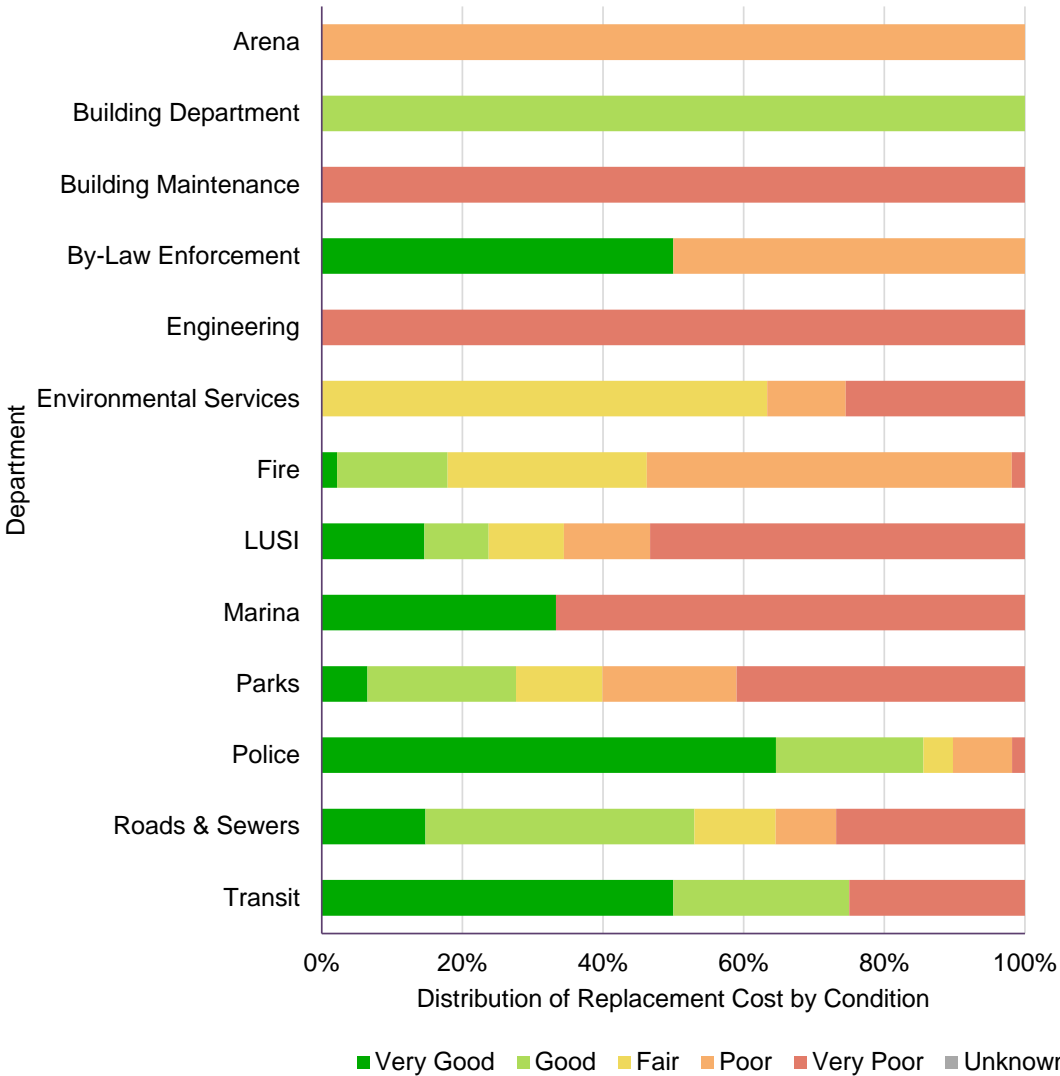
ULC%	Condition State
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90% < ULC% ≤ 100%	Fair
100% < ULC% ≤ 125%	Poor
125% < ULC%	Very Poor

# Asset Condition

## Fleet

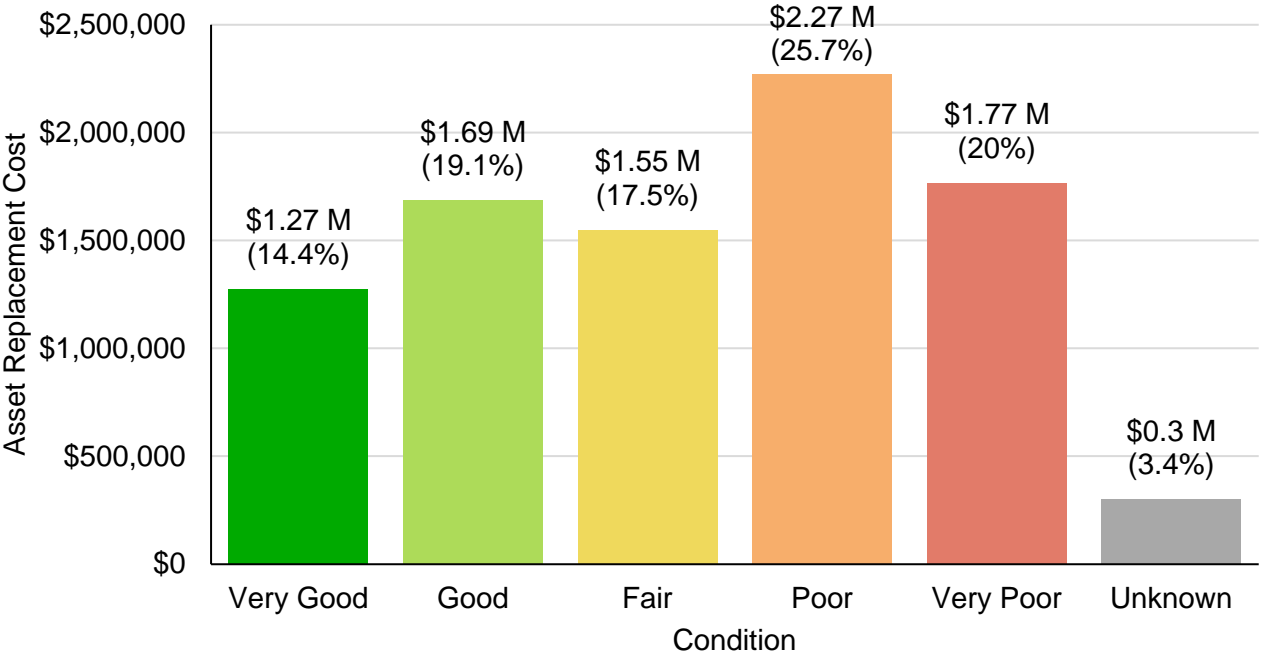


ULC%	Condition State
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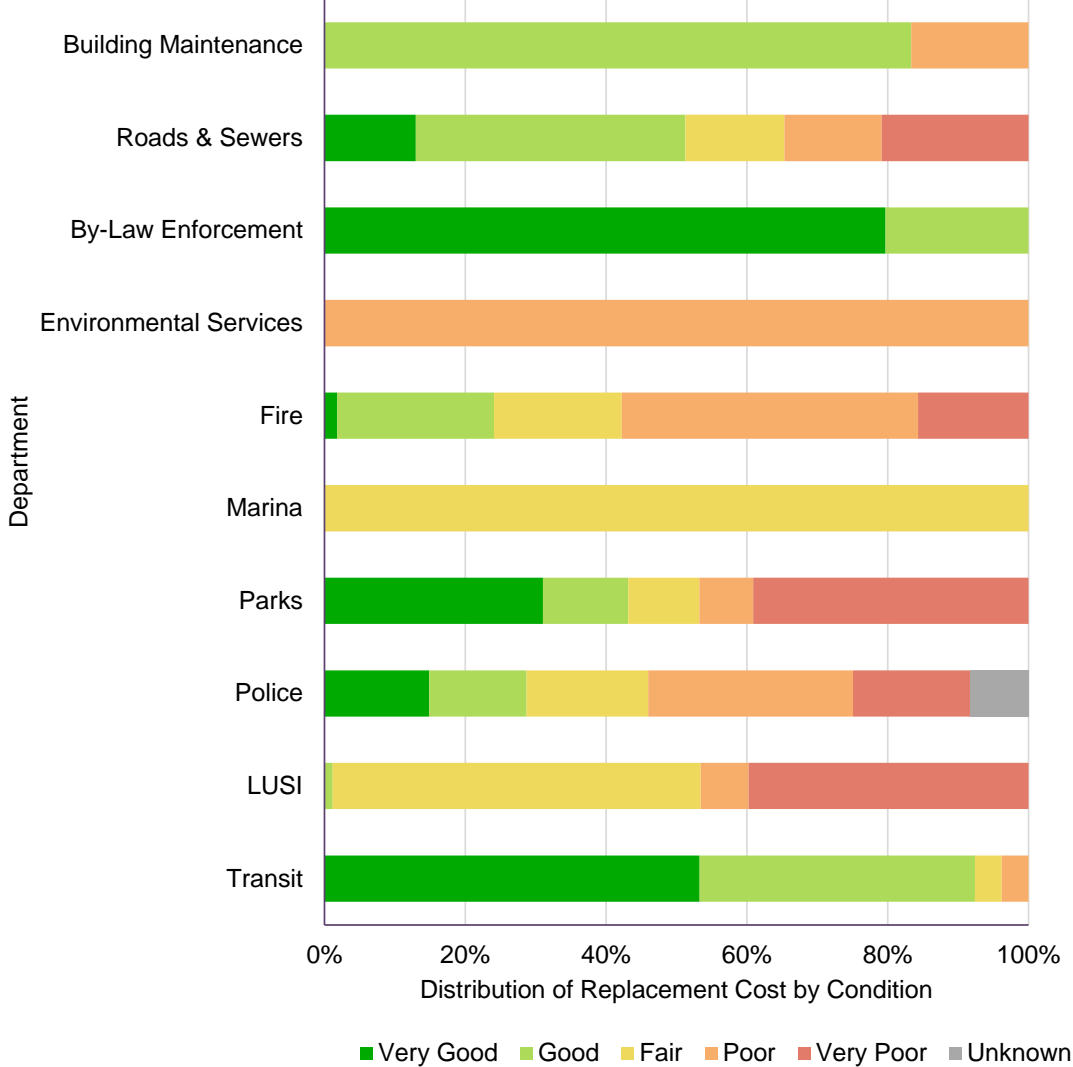


# Asset Condition

## Equipment

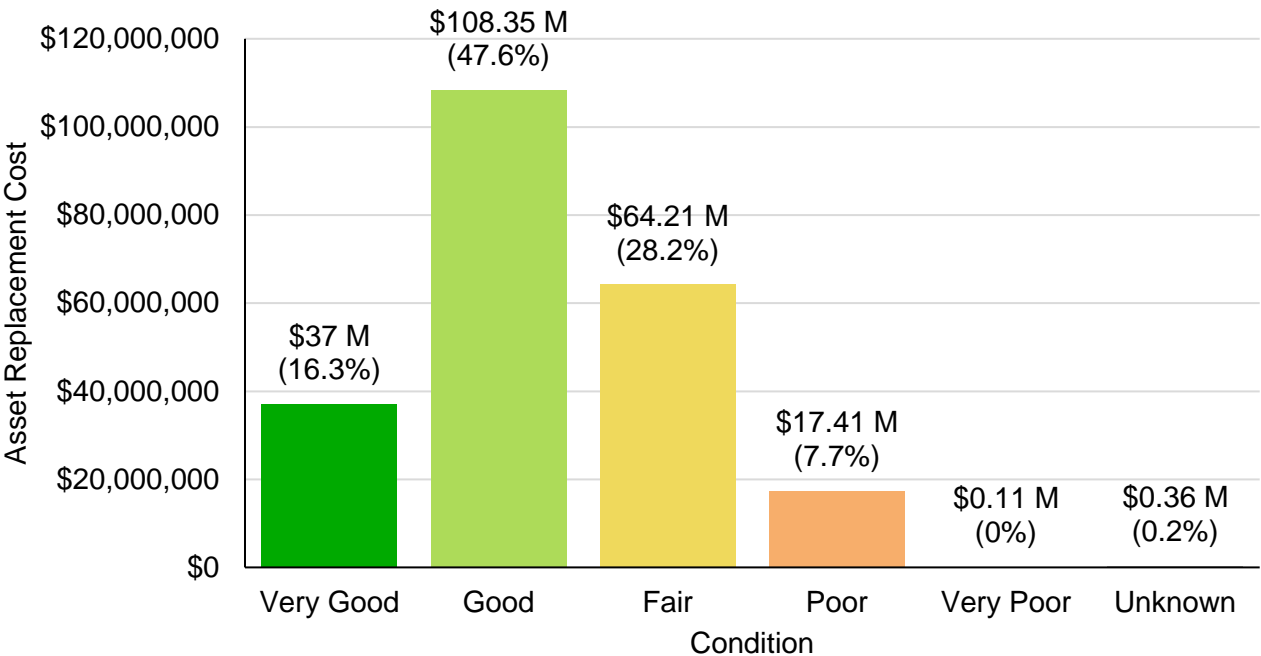


ULC%	Condition State
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$125\% < \text{ULC\%}$	Very Poor

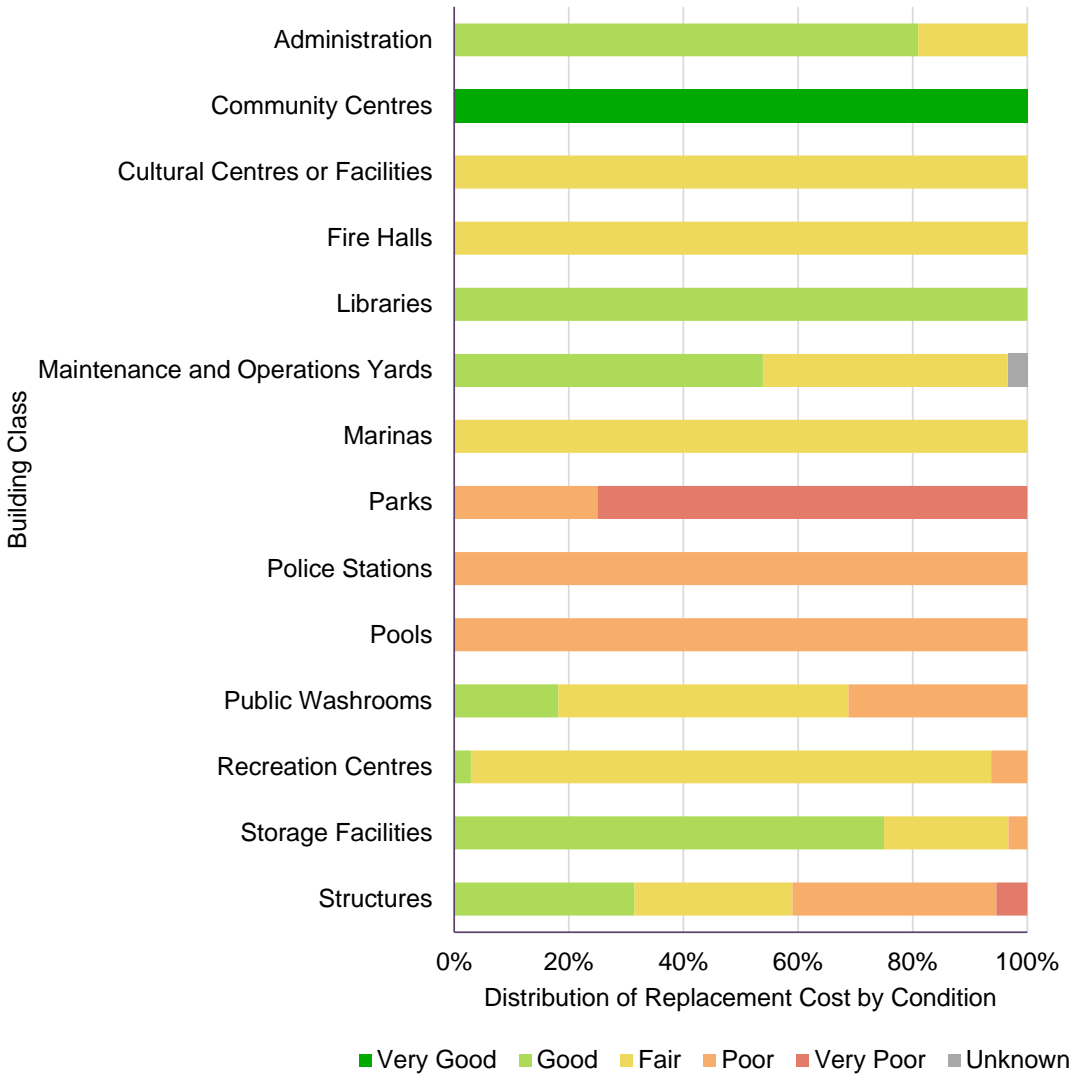


# Asset Condition

## Buildings

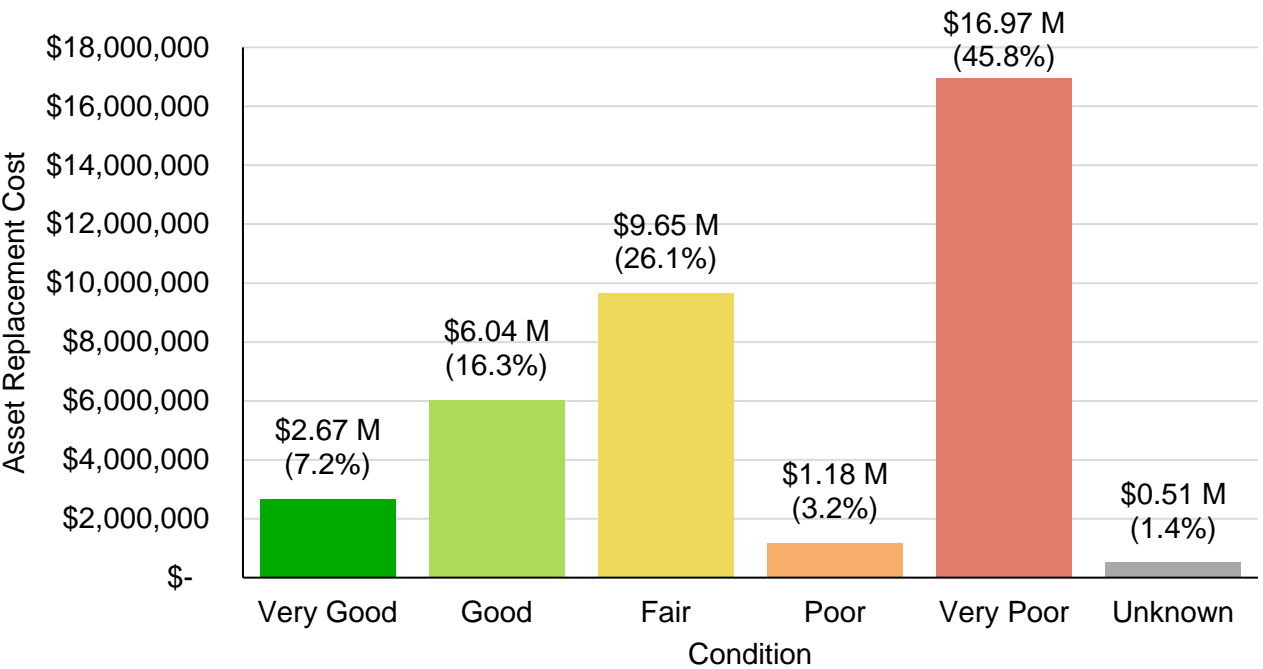


Condition Rating	Condition State
1	Very Good
2	Good
3	Fair
4	Poor
5	Very Poor

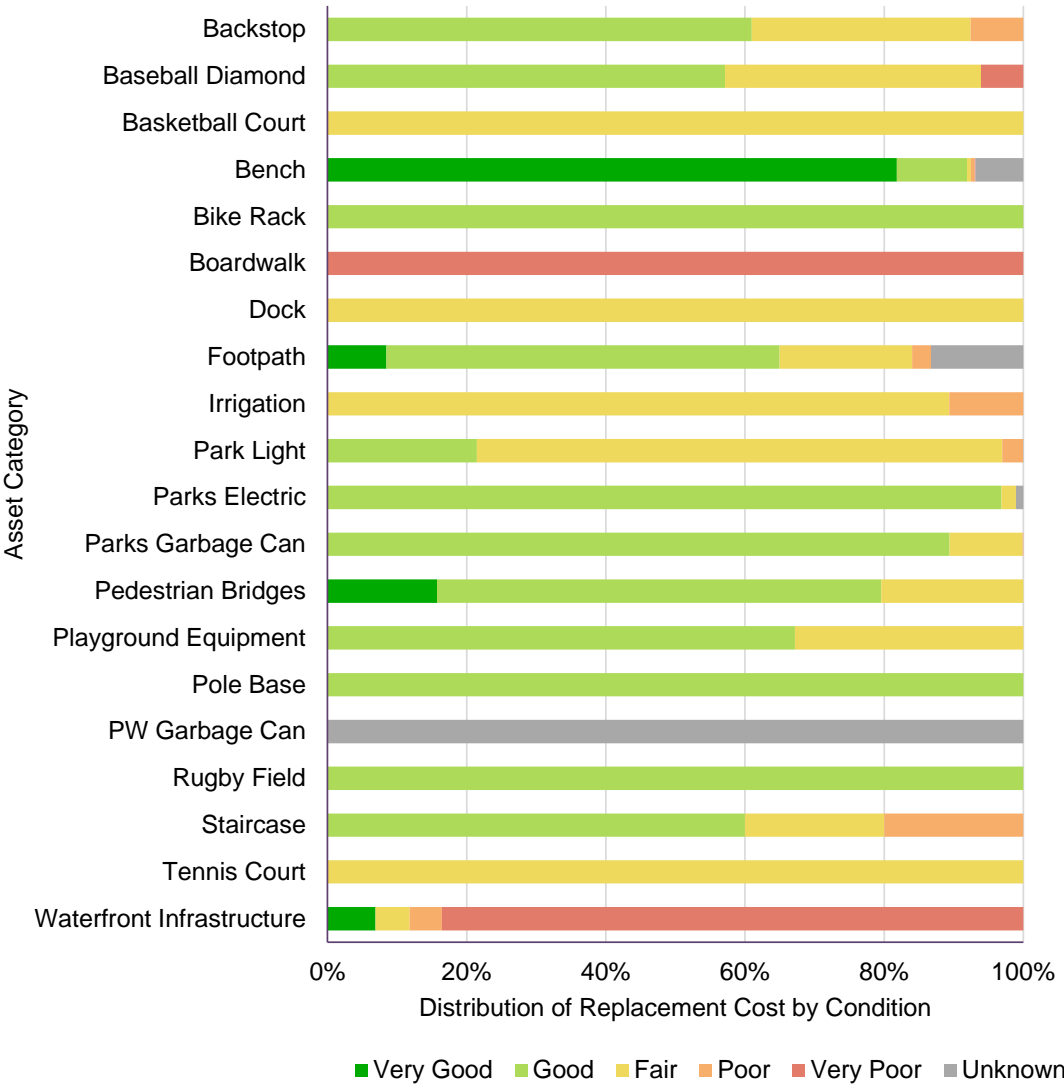


# Asset Condition

## Parks and Recreation

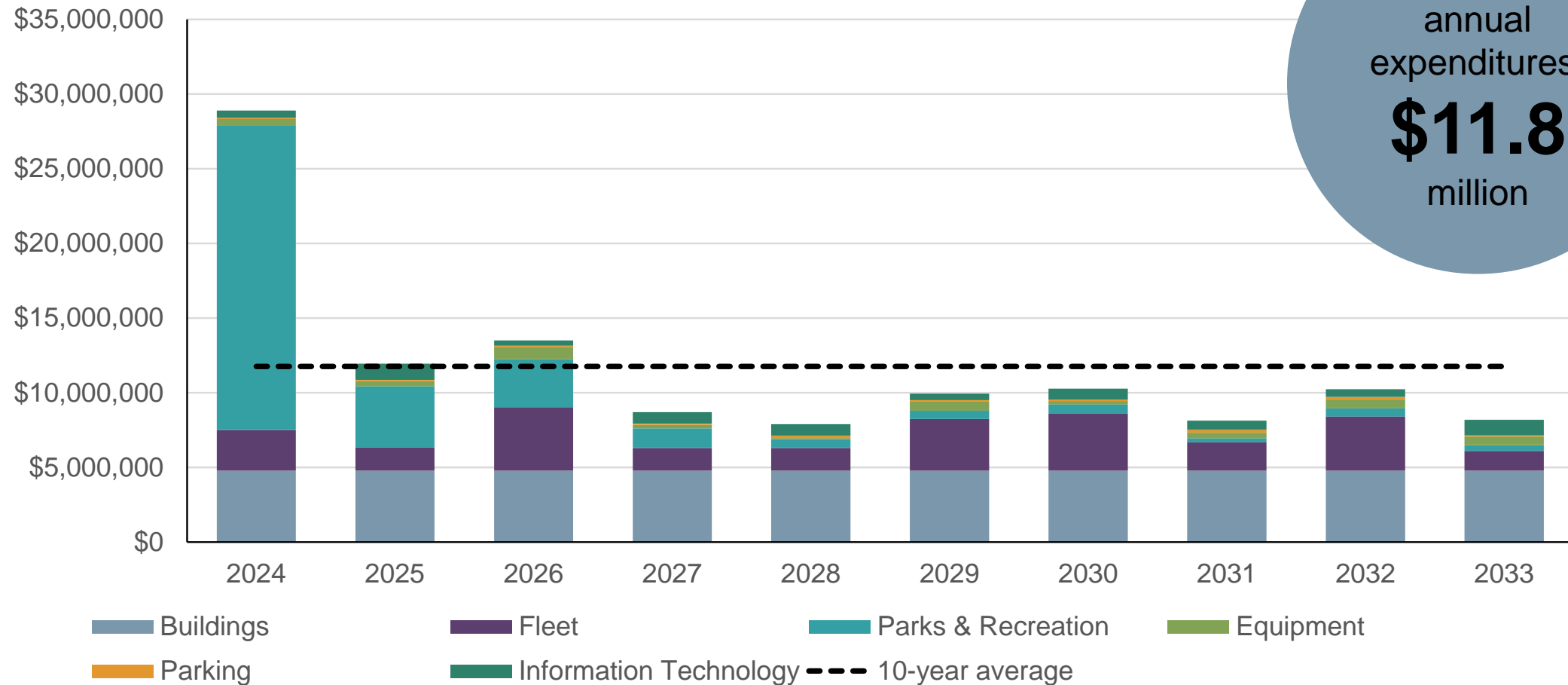


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# Lifecycle Management Strategy

## 10-year Capital Expenditure Forecast – Non-core Assets



# Looking ahead...

